

1. What do you think is the economic impact of the home building industry in our community?

- I think it's a major factor and driving force of the economy in our community. I also think it's critical that we manage and make wise choices within this ever important industry. The August 2006, JUD & Associates report of Economic Impact of Residential Real Estate Development in Cumberland county reflects the significant impact on new job creation, personal income and extra tax revenue. We must capitalize on what we all know is on the horizon with BRAC. Doing so, however, will require planning and decisions in regards to zoning, quality, and quantity of housing developments to ensure smart growth. I'm confident by working together we can meet the demands for quality housing in safe well planned neighborhoods. We are the envy of the nation right now in regards to our housing industry and I want to keep the ship going in the right direction.

2. How do you see the home building industry fitting in as stakeholders in the city's decision making process?

- It will be critical and necessary to have them at the table when discussing and planning zoning and housing issues. I would compare their absence to any major corporation making financial decision without the input of the CFO. It simply doesn't make sense and I would encourage and push for their presence in regards to input on such issues. I believe the building industry should be in the forefront of discussions that are being made...

3. Please explain how you favor PWC to be operated.

- a. Being an independent utility authority
 - b. Making it a department of the city
 - c. Selling it
 - d. No change from current status
- No change from current status. Currently, PWC is able to operate and manage its resources effectively with minimal oversight by the city council. Without significant cause, I do not believe there is a need to change PWC from its current status.

3b. Do you agree with taking money from PWC to support and fund the city budget?

- Yes. PWC currently transfers money to the city's general fund based on the assets of the utility, in lieu of paying property taxes, since it is wholly owned by the city. This asset-based formula was recommended by the PWC Commission as a replacement for the previous funding agreement which was based on 5% of electric revenue.

3c. Do you believe PWC utilities should be extended to promote development?

- I believe that PWC should support development but only through planning and smart growth. We need to maximize our resources to support controlled growth.

4. Do you agree with the current proposed timeline and plan to provide services to the newly annexed areas? What are the priority services and how do you propose to pay for them?

- I believe we must continue to explore ways to lessen this unplanned burden and implement them sooner rather than later.

5. What is your position on joint planning with the city and the county and metro government?

- I'm in favor of joint planning and think anytime we can have all stakeholders sit and have discussions on issues that impact everyone at the table, it's a win win.

6. Do you consider it acceptable, as a city standard, to install strip asphalt paving with no concrete curbing on unpaved streets located in the city? If yes, explain why it is acceptable for the city to have one set of standards for the unpaved streets located in the city and a different set of standards for private industries?

- I have not formed a clear position on this issue. I realize the impact that this issue has on the Home Building Industry. I look forward to studying this issue, learning more about it and having stakeholder discussions on it.

7. What are the 3 most critical new requirements being considered for inclusion in the Unified Development Ordinance?

- Incorporate Sustainable Development Practices
- Governing the land use within the city
- Zoning and subdivision regulations

8. What is the city's role in preparing for the BRAC recommendations that will affect our community?

- Working together with partners- such as: County, School Board, and our General Assembly and Congressional delegation to implement infrastructure needs.
- City government will also collaborate with the Chamber (as the lead business advocate) to discuss economic/industry development and resources expansion.

9. What is your position on term limits for elected officials? Would you favor maximum consecutive terms?

- I would consider researching more about consecutive terms but I believe that if we have an engaged community of citizens then the democratic system will produce the leadership needed for city government. In the current elections, there are several incumbents running unopposed. I believe that if we focus on voter apathy that we have a self correcting system.

10. What experience do you have that qualifies you to evaluate and establish the city budget?

- Redevelopment Commissioner- monitoring over a 3 million dollar budget allocations for various community development programs.
- Committee member of the CRPD with Junior League- which we allocate grant funding to numerous non-profit organizations in Cumberland County.

- Elected past senator in college; where I managed a multi-million dollar incidental fees budget.

11. If elected, what are your top two priorities during your term?

- Public Safety
- Economic Growth & Development

12. List your accomplishments in the non-political arena.

- Selected to the United Way Multicultural Leadership Development Program
- Appointed as facilitator to Greater Fayetteville Futures II
- Charter member of Operation 26 for “Find A Friend” project
- Appointed to the Fayetteville Blue Ribbon Transit Task Force
- Appointed to the Fayetteville Redevelopment Commission
- Elected chair for Healthy Initiatives 2007-Present
- Steering Committee member of Fayetteville Young Professionals